



GÜMÜŞHANE UNIVERSITY
2025 INVESTMENT PROGRAM MONITORING AND EVALUATION REPORT



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1. EXECUTIVE SUMMARY

Our University was established with Article 1 of the Law on Amendments to the Law on the Organization of Higher Education Institutions No. 5765 and the Decree Law on the Staff of Higher Education Institutions and the Tables Attached to the Decree Law on General Staff and Procedures, published in the Official Gazette dated October 31, 2008 and numbered 26892, and Additional Article 98 added to the Law No. 2809.

With the Public Financial Management and Control Law No. 5018, the principles of financial transparency and accountability, as well as the effective, economical and efficient use of public resources, have come to the fore. Aiming to provide quality educational teaching opportunities to our students in buildings, classrooms and laboratories equipped with machinery and equipment in accordance with the developing technology, our University is trying to complete physical infrastructure investments in this direction.

The 2025 Investment Program Monitoring and Evaluation Report of our University has been prepared in order to ensure accountability and control the efficiency of our investment expenditures in accordance with Articles 25 and 60 of the Law on Public Financial Management and Control No. 5018 and Article 24 of the Regulation on the Working Procedures and Principles of Strategy Development Units prepared on the basis of Article 15 of the Law No. 5436.

I would like to thank all our staff who contributed to the preparation of the 2025 Investment Program Monitoring and Evaluation Report of our university and who carried out activities related to investments, and I wish them success in their work.

Prof. Dr. Oktay YILDIZ
Rector

2. GENERAL EVALUATION MISSION AND VISION (Strategic Plan for the 2023-2027 Period)

2.1. Our mission

To be a university that undertakes the task of educating individuals who can think critically, be entrepreneurial, productive, participatory, competitive, constantly renew themselves personally and professionally, to be able to conduct research that can make a universal contribution to science, to contribute to the development of the region and the country with all its values.

2.2. Our Vision

To become a preferred university by educating individuals who constantly renew themselves and have problem-solving skills as part of the transformation in research and education.

2.3. Core Values

- * A participatory management approach will be adopted to improve the corporate identity and culture, open and transparent governance models will be applied, and to work towards the effective implementation of financial management, internal control and internal audit activities necessary to strengthen the management responsibility at our university.
- • To contribute to the technological development and R&D activities of industrial enterprises in the region by increasing university-industry collaboration.
- • To strengthen our R&D-based production capability, we will develop our application and research centers and central research laboratory.
- • To determine the priority target of scientific research and development activities at the universal level and to contribute at the maximum level by aiming to raise qualified individuals.
- • To establish an organizational culture that fulfills its responsibilities towards the environment, nature, people, and ethical values.
- • Constantly renewing oneself by meeting the requirements of the digital transformation era and possessing problem-solving skills.
- • To closely monitor international programs aimed at increasing student and faculty exchange and mobility in higher education. To make the maximum contribution to enabling foreign students to participate in educational activities at our university and to facilitate student exchanges.
- * To organize programs aimed at developing the existing administrative and human capacity, quality and quantity in accordance with the strategic management approach and adapting the management culture to the new structure.
- • To develop measurement, monitoring, and evaluation processes within the framework of strategic planning and performance programs.

2.4. Strategic Objectives and Goals of Our University

Table 1 – Gümüşhane University Strategic Objectives and Targets for the 2023-2027 Period

Strategic Objectives and Goals			
Theme	Strategic Objective	Strategic Goal	Responsible Units
Theme 1: Higher Education	SA 1: To increase quality in education and training Our goal is to become a competitive university in the fields needed by the country and the region.	SH 1: By improving the number of departments/programs with national and international equivalence and educational areas, the number of equipped domestic and foreign students can be competitive by the end of 2027 taking it to levels	Relevant Vice-Rector's Office and Student Affairs Department, Graduate Education Institute, Personnel Department, Strategy Development Department
		SH 2: Providing the main and auxiliary resource needs of students in physical/electronic environment during the education period and maintaining the institutional belonging of students by increasing until the end of 2027	Relevant Vice Rector's Office and Student Affairs Department, Strategy Development Department Presidency, Library and Documentation Department, All Academic Units
		SH 3: Improving the quality of nutrition services provided to higher education students; increasing the quality of life by 20% by the end of 2027 by supporting the personal and social development of students	Relevant Vice-Rector's Office and Strategy Development Department Presidency, Health, Culture and Sports Department, All Academic Units
		SH 4: To increase the utilization rate by 15% by the end of 2027 by increasing national and International promotion and recognition activities and consolidating exchange programs at the maximum level	Relevant Vice-Rectorate and Strategy Development Department, Health, GUSÜD Coordinatorship, All Academic Units
Theme2: RESEARCH, DEVELOPMENT AND INNOVATION	SA 2: Scientific research increasing its resources and quality to create high-value social and economic projects perform	SH 5: Increase research projects, mining, consulting services, and research center activities by 15% by the end of 2027	Relevant Vice-Rector's Office and Scientific Research Projects Coordination Office, Application and Research Centers, Revolving Fund Operations Directorate, Department of Strategy Development Directorate
		SH 6: Increasing support and incentives provided to academic staff.	Relevant Vice-Rector's Office and All Academic Units, General Secretariat, Quality Coordinatorship, Strategy Development Department
Theme3: LIFELONG LEARNING	SA 3: In collaboration with our stakeholders, towards local and regional development in areas needed by society to provide quality services	SH 7: Providing trainings to all segments of society in the areas they need, increasing corporate activity, increasing social opportunities for staff and students by the end of 2027	The relevant Vice-Rector's Office and General Secretariat, Strategy Development Department, Application and Research Centers, and All Academic Units

2.5. Funding Sources for Our University's Investments:

Our University is an institution with a Special Budget, which is considered among the Higher Education Council, Universities and High Technology Institutes in paragraph A of the Special Budget Administrations Schedule II attached to the Law No. 5018.

Our revenues are as follows:

- A) Special Budget
 - a) Treasury Aid
 - b) Higher Education Self-Funding
- B) Revolving Fund
- C) Extra-Budgetary Resource
 - a) TÜBİTAK
 - b) EU
 - c) Farabi
 - d) Conditional Donations and Grants
 - e) Donations and Grants

2.6. Current Production Capacity of Our University:

Table 2: Distribution of Gümüşhane University Real Estate Assets (2025)

	Property Area by Ownership Status (m ²)			Total (m ²)
	University	Finance/Treasury	Special Provincial Administration	
Gümüşhanevi Campus Area	97.602,13	1.097.762,64	28.252,04	1.223.616,81
Yeni Mah. (Dormitories)	-	1.260	-	1.260
Suleymaniye Residence	-	-	420,55	420,55
Kelkit Settlement	41.648,44	42.166,69	-	83.815,13
Şiran Mustafa Beyaz Vocational School Campus	-	5.246,48	-	5.246,48
Şiran Dursun Keleş Health Services Vocational School Campus	-	41.494,55	-	-
Kürtün Settlement	-	21.895,25	5.680	27.575
Torul Settlement	-	8.130,71	-	8.130,71
Köse Settlement	-	10.098,54	-	10.098,54
Total (m²)	139.250,57	1.228.054,86	34.352,59	1.401.658,02
*Data obtained through the MEKSİS System was used.				

2.7. Targeted and Realized Capacity Increase with Investments for the Year 2025

In the 2025 Investment Program of our University, 4 projects from Higher Education, 1 from Physical Education, Sports Sector and 1 from DKH-Social sector are included. With these projects, it is aimed to meet the physical space construction, machinery and equipment procurement, information and communication technologies, printed and electronic publication procurement needs of our university, to carry out maintenance repairs of buildings and machinery equipment and to implement the survey project of various units.

2.8. Investment Practices for 2025:

2.8.1. General Investment Implementation Status

Our university has been granted an initial allocation of 55,000,000 TL for investment expenditures by the Central Government Budget Law for 2025. 46,307,978.48 TL of the total allowance has been spent, and the realization rate of the expenditure according to the year-end allowance is 84.20%. In the use of investment funds, no expenditure exceeding the allocated amount was made either on a budgetary basis or on a project-specific basis.

Table 3 - Gümüşhane University Investment Grants Realization Table (Economic Second Level)

THE YEAR IS 2025

	Code	Description	K.B.Ö	Added	Deducted	Total Allowance at the End of the Year	Spending	Expense Ratio %
Economic Codes	06.01	Finished Goods Purchases	12.500.000	0	0	12.500.000	11.906.600,33	95,25
	06.03	Intangible Asset Purchases	3.000.000	0	0	3.000.000	2.940.500	98,01
	06.05	Real Estate Capital Production Expenses	18.000.000	0	0	18.000.000	11.594.715,42	64,41
	06.06	Major Repair Expenses for Tangible Assets	2.000.000	0	0	2.000.000	1.210.695,29	60,53
	06.07	Major Repair Expenses for Real Estate	17.000.000	0	0	17.000.000	16.155.467,44	95,03
	06.09	Other Capital Expenses	2.500.000	0	0	2.500.000	2.500.000	100,00
Total			55.000.000	4.353.500	4.353.500	55.000.000	46.307.978,48	84,20
* Data obtained through the E-Budget System was used.								

2.8.2. Fundamental Problems Encountered in Investment Practices

Insufficient physical spaces for conducting the work.

Insufficient qualifications and number of personnel in project preparation, implementation, monitoring, and evaluation units.

A. Due to the mountainous and rugged nature of the campus area of Gümüşhane University, a lot of time is spent on excavation and retaining wall manufacturing, and the cost amounts are high.

The legal waiting processes in the Public Procurement Law No. 4734 cause tenders to be concluded too late, and this delays the process of achieving the goals.

One of the most common problems encountered in procuring library resources is the difficulty in obtaining the items on the tender list. Many works that appear for sale cannot be found in the market during the purchasing process. This problem occurs more frequently, especially with products sourced from abroad.

2. Project Implementations for 2025:

**Table 4 : The Year 2025
Investment Expenditures
Realization Report by
Sector**

	Sector			Total
	Education - Higher Education	Physical Education and Sports	Specialization Project	
Number of Projects	4	1	1	6
Program Year Allocation	30.000.000	10.000.000	15.000.000	55.000.000
Added	0	0	0	0
Deducted	0	0	0	0
Total Free Allocation	30.000.000	10.000.000	15.000.000	55.000.000
Spending	21.521.140,64	9.786.834,84	15.000.000	46.307.978,48
Cash Realization Rate %	71,74	97,87	100	84,20
* Data obtained through the E-Budget System was used.				

2025 Investment Program Monitoring and Evaluation

PROJECT NO. : 2025H03-258733
SECTOR : EDUCATION-HIGHER EDUCATION
PROJECT NAME AND FEATURES: Study Project for Various Units (DOKAP)
PROJECT START-END YEAR: 2025-2025

Project Cost	2024 Year Allowance	REVISED ALLOWANCE			Spending	Period Cash Realization Rate
		Added Allowance	Deducted Allowance	Total Allowance		
1.000.000	1.000.000	-	-	1.000.000	48.000	% 4.8

2025H03-1.000.000 TL appropriation was allocated to the Survey (DOKAP) Project of Various Units numbered 258733 at the beginning of 2025. In 2025, a total expenditure of 48,000 TL was incurred from this project.

PROJECT NUMBER: 2020H03-151166
SECTOR: EDUCATION-HIGHER EDUCATION PROJECT
NAME AND FEATURES: Campus Infrastructure (DOKAP) PROJECT
START-END YEAR: 2020-2026

Project Cost	2025 Year Allocation	REVISED ALLOWANCE			Spending	Period Cash Realization Rate
		Added Allowance	Deducted Allowance	Total Allowance		
10.567.594.02	7.000.000	-	-	7.000.000	1.546.715,42	%22

An appropriation of 7.000.000 TL has been allocated to the Campus Infrastructure (DOKAP) Project numbered 2020H03-151166 at the beginning of 2025. No expenditure of 1,546,715.42 TL was made from this project in 2025.

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PROJECT NUMBER: 2021H05-168466

SECTOR: EDUCATION - PHYSICAL EDUCATION AND SPORTS

PROJECT NAME AND FEATURES : Outdoor and Indoor Sports Facilities (DOKAP)

PROJECT START-END YEAR : 2021-2025

Project Cost	2025 Year Allocation	REVISED ALLOWANCE			Spending	Period Cash Realization Rate of Change
		Added Allowance	Deducted Allowance	Total Allowance		
21.073.414,74	10.000.000	-	-	10.000.000	9.786.834,84	% 97,8

2021H05-168466 TL 10.000.000 appropriation was allocated to the Outdoor and Indoor Sports Facilities (DOKAP) Project at the beginning of 2025. 9.786.834,84 TL was spent from this project and the realization of the expenditure according to the appropriation the rate was realized as 97.8%.

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PROJECT NUMBER: 2025H03-258763
 SECTOR: EDUCATION- HIGHER EDUCATION
 PROJECT NAME AND FEATURES: Publication Acquisition (DOKAP)
 PROJECT START-END YEAR: 2025-2025

Project Cost	2025 Year Allocation	REVISED ALLOWANCE			Spending	Period Cash Realization Rate
		Added Allowance	Deducted Allowance	Total Allowance		
1.250.000	1.250.000	-	-	1.250.000	1.177.239	% 94

2025H03-1.257.000 TL appropriation was allocated to the 258763rd Broadcast Procurement (DOKAP) Project at the beginning of 2025, and 1.177.239 TL expenditure was made from this appropriation. The realization rate of expenditure relative to the total budget was 94%.

PROJECT NO. : 2025H03-258725

SECTOR : EDUCATION-HIGHER EDUCATION

PROJECT NAME AND FEATURES: Miscellaneous Works (DOKAP)

PROJECT START-END YEAR: 2025-2025

Project Cost	2025 Year Allocation	REVISED ALLOWANCE			Spending	Period Cash Realization Rate
		Added Allowance	Deducted Allowance	Total Allowance		
20.750.000	20.750.000	0	0	20.750.000	18.789.189,22	% 90,5

2025H03-18.789.189.22 TL out of 20.750.000 TL, which is the Miscellaneous Works Project allowance, was spent for the purchase of Machinery and Equipment within the scope of the 258725th Miscellaneous Works (DOKAP) Project in 2025. The realization rate of expenditure relative to the total budget was 90.5%.

PROJECT NO : 2023K12-209436

SECTOR : DKH-SOCIAL

PROJECT NAME AND FEATURES: SPECIALIZATION

PROJECT START-END YEAR: 2023-2026

Project Cost	2025 Year Allocation	REVISED ALLOWANCE			Spending	Period Cash Realization Rate
		Added Allowance	Deducted Allowance	Total Allowance		
27.000.000	15.000.000	-	-	15.000.000	15.000.000	% 100

2023K12-15.000.000 TL out of 15.000.000 TL, which is the Specialization Project allowance, was spent for the purchase of Machinery and Equipment within the scope of the Specialization Project No. 209436 (DOKAP) Project in 2025. The realization rate of the expenditure relative to the total budget was 100%.

VARIOUS WORKS (DOKAP) PROJECT DETAILS

1) MACHINE AND EQUIPMENT PURCHASES

2025H03-11.906.600.33 TL out of 12.500.000 TL, which is the Miscellaneous Works Project allowance, was spent for the purchase of Machinery and Equipment within the scope of the 258725th Miscellaneous Works (DOKAP) Project in 2025.

2) INFORMATION AND COMMUNICATION TECHNOLOGIES

2025H03-258725 TL out of 3.000.000 TL, which is the Miscellaneous Works Project allowance, 2.940.500 TL was spent for information and communication technologies purchases within the scope of the Miscellaneous Works (DOKAP) Project in 2025.

3) MAJOR REPAIR

a) MAJOR REPAIR EXPENSES OF SECURITIES

2025H03-1.210.695.29 TL out of 2.000.000 TL, which is the Miscellaneous Works Project allowance, was spent for the Major Repair of Securities within the scope of the 258725th Miscellaneous Works (DOKAP) Project in 2025.

b) REAL ESTATE MAJOR REPAIR EXPENSES

2025H03-16.155.467.44 TL out of 17.000.000 TL, which is the Miscellaneous Works Project allowance in 2025, was spent for the Major Repair of Real Estate within the scope of the 258725th Miscellaneous Works (DOKAP) Project.

3. Recommendations:

1. Legal regulation regarding the timeframes stipulated in the Public Procurement Law No. 4734 is needed.
2. Making the procurement legislation more sensitive to book purchases will contribute to solving the problems.
3. The demands of universities that have not completed their physical infrastructure should be met as much as possible in their investment budget proposals.
4. It should be envisaged that positions will be allocated for trained, technical personnel in sufficient numbers to meet the needs of our university.
5. Investment allocations should be made in the Detailed Financing Program taking into account the construction season.
6. Technical personnel working in investment applications should be subjected to in-service training.
7. Effective human resources planning, increasing the number of in-service training programs, organizing trainer training programs for academic staff allows ensuring appropriateness, compliance with legislation and effectiveness in project implementation.
8. Although our university attaches importance to investment in every field, it adopts the principle that the most important investment is an investment in people, and in-service training in the field of project design should be made mandatory in order to change the incomplete and erroneous understanding of projectionism over time.
9. Due to the absence of thermal insulation, significant energy losses occur, resulting in high consumption of electricity, water, and natural gas. In addition, cost increases are occurring due to energy pricing systems. It is urgently needed to carry out thermal insulation of the buildings used by our university and to complete major repair processes.
10. The main problems encountered in the investment processes are the cancellation of tenders due to various reasons, such as the extension of the deadlines specified in the relevant articles of the Public Procurement Law, a global epidemic, rapid price changes and fluctuations in the exchange rate.
11. It is thought that it will be appropriate to take into account the proposals prepared by the institutions according to their needs when distributing the appropriations stipulated in the Investment Program with a Detailed Financing Program, linking investment appropriations insufficient to meet the needs to timely accrual by the Strategy and Budget Directorate, timely cash transfers by the Ministry of Treasury and Finance will facilitate the institutions in practice.

2025 Investment Program Monitoring and Evaluation

GUMUSHANE UNIVERSITY PUBLIC INVESTMENT SUMMARY FOR 2025

Budget Type: Special Budget

At 2025 Prices, Thousand TL

Sector	Number of Projects	Project Amount		Cumulative Expenditure at the End of 2024			Program Funding for 2025			Revised Appropriation for 2025			Cash Flow from the Beginning of 2025 to the End of the Period Realization		
		External	Total	External		Total	External		Total	External		Total	External		Total
				Credit	Resource		Credit	Resource		Credit	Resource		Credit	Resource	
Agriculture															
Mining															
Manufacturing															
Energy															
Transportation.-Housing.															
Tourism															
Housing															
Education	4		40.000			8.253		30.000	30.000					21.521	21.521
Sports	1		21.099			6.924		10.000	10.000					9.786	9.786
D.Public Services															
Specialization	1		37.000			9.000		15.000	15.000					15.000	15.000
TOTAL	6		98.099			24.177		55.000	55.000					46.307	46.307

***Data obtained through the KAYA System was used.**

DEVELOPING AND INNOVATING UNIVERSITY



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